Transportation (Chap. 23)
• Over Half of Railroad Employees

• Run Trains – Over the Road, Yards/Terminals, and Local Crew Districts – Increased in Recent Years

• District (Sub-Division) Organization

  Trainmaster

  Terminal Trainmaster?

  Road Foreman of Engines
• Division Organization

Larger than Districts or Sub-Divisions

General Manager of Superintendant

Trainmasters

Terminal Trainmaster/Yard Master

Road Foreman of Engines

Chief Dispatcher
• Regional Organization

Maybe if Very Large Railroad

Maybe if Business Dictates
• Transportation Headquarters
  Locomotive Distribution
  Car Distribution
  Crew Calling
  Train Dispatching
  Station Agency
  Customer Service
  Central Yard Office
### Documents and Rules

<table>
<thead>
<tr>
<th>DOCUMENT</th>
<th>EXAMPLES OF CONTENTS:</th>
<th>ADDRESSED TO / GOVERNS:</th>
<th>TYPICAL TIME SPAN:</th>
<th>ISSUED UNDER AUTHORITY OF:</th>
<th>BY:</th>
<th>VIA:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Train Order</td>
<td>&quot;NO. 25 TAKE SIDING AND MEET EXTRA 3342 EAST AT G&quot;</td>
<td>Conductor and Engineer of Affected Trains</td>
<td>From Issue (&quot;COMPLETE&quot;) Until Fulfilled</td>
<td>Superintendent</td>
<td>Chief Train Dispatcher</td>
<td>Operators</td>
</tr>
<tr>
<td>Bulletin Order</td>
<td>Temporary Slow Order, Locations, Schedule Modifications, Notices to Employees</td>
<td>Train Service Employees</td>
<td>From Issue Until Termination Or Incorporation In The Timetable (Days-Weeks)</td>
<td>Superintendent</td>
<td>Trainmasters</td>
<td></td>
</tr>
<tr>
<td>Bulletin Notice</td>
<td></td>
<td>All Division Employees</td>
<td></td>
<td>General Manager Of Transportation</td>
<td>Superintendent</td>
<td></td>
</tr>
<tr>
<td>Employees Timetable</td>
<td>Scheduler / Time &amp; Class Of Trains, Special Instructions, Speed Restrictions, Special Signal Indications, Designation of Superior Direction</td>
<td>All Division Employees Confined With Train Operations</td>
<td>From Effective Date &amp; Time Until Next Timetable (3 To 6 Months)</td>
<td>Superintendent</td>
<td>V.P. Or General Mgr. In Charge Of Operations</td>
<td></td>
</tr>
<tr>
<td>Book Of Rules</td>
<td></td>
<td>Operating Rules (A thru X)</td>
<td>Until Modified (Decades)</td>
<td>V.P. Or General Mgr. In Charge Of Operations</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
• Conductors

• Engineers
Transportation Planning / Service Design

- Maintenance of Blocking and Classification Tables
- Maintenance of Train Schedules
- Monitoring of Train Time Performance / Transportation Efficiency
- Support for Differential Service
- Numerous Small but Critical Functions
• A Railroad’s Transportation Philosophy

  Efficiently Coordinates

  Optimizing

  Implement Plan

  Scheduled ???
Engineering and Mechanical Departments (Chap. 24)
• Vice President – Engineering

• Vice President – Mechanical
• Engineering Design
  Tests, QC, Construction, Equipment, D&C

• Maintenance-of-Way (Engineering)
  
  Chief Engineer

  Chief Mechanical Officer
• Division Engineer and ADEs

Roadmasters (Track Supervisors)

• System Crews

• Communication and Signals
• Mechanical Department
(Motive Power and Cars)

• Design / Select    Maintenance    Service

• Mechanized
• Division Master Mechanics

Carman

Machinists and Electricians

Metal-Working Trades

Storekeepers, Equipment Operators, Helpers
• Strategic Planning

Inter-Related

Creative

Market (Sell)